## COACHING PH TRAINEES

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#### What coaching involves

 Assumption that individual has own answers coaching just helps coachee to identify own "solutions"

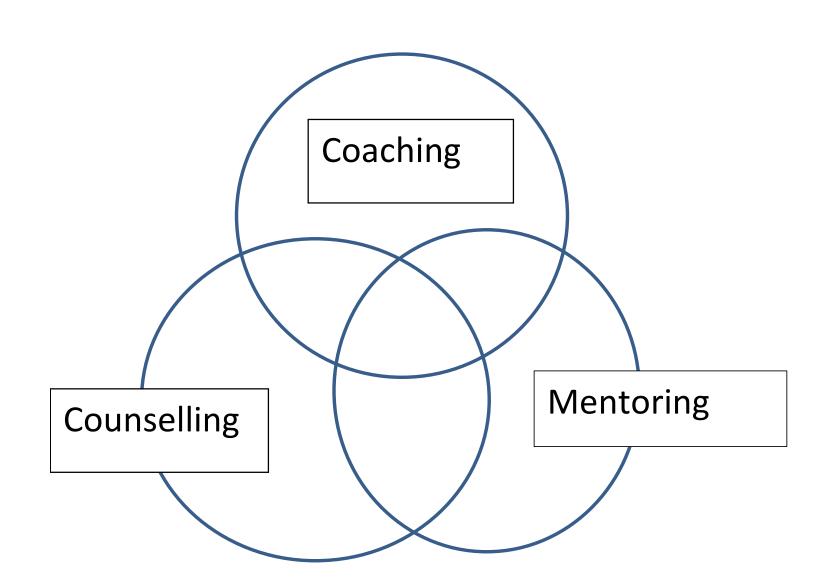
#### Definition

 "Coaching is the art of facilitating the development, learning and performance of another"

The School of Coaching.

## Coaching and mentoring

 Directive to non directive styles and methods



#### Areas of success

- Difficult working relationship
- Bespoke/ opportunistic techniques
- Rehearsal
- Emotional insight
- An alternative career path
- Overcoming exam performance issues
- Dealing with a complaint

## Use of coaching

Coaching skills in everyday conversation

**Coaching conversation** 

Coaching session



•Was that coaching or couching?

#### Most important aspects

 Structured conversation e.g TGROW (Topic, goal, reality, options, wrap-up(actions and motivations)

- Being fully present
- Intent behind questions/techniques

#### Coaching /training issues

- Internal v external coaching
- Trainer v another trainer
- Performance issues
- Contracting +/- ?
- Evidence of what works (?) can "unlock" or light bulb moment but not always.
- Boundaries

Use of techniques – note often secondary and offer but don't pursue if not helpful

Use of established techniques

Bespoke

# Coaching conversation- non judgemental and exploratory

- Designated time
- Trainee initiated issue
- Trainee should be doing most of talking
- Trainer should avoid giving advice unless bursting
- Offer challenge but then let go

### After the session....

Offer follow up/referral for coaching

•If necessary agree more directive approach arrange separately.

#### Spot the difference

