ACADEMY OF MEDICAL ROYAL COLLEGES

A Charter for Postgraduate Medical Training: Value of the Doctor in Training

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Introduction

A Charter for Postgraduate Medical Training: Value of the Doctor in Training

The 2008 Consensus Statement on the Role of the Doctor¹ endorsed by the Academy of Medical Royal Colleges, British Medical Association, Medical Schools Council, Conference of Postgraduate Medical Deans, General Medical Council, employers and the four United Kingdom Chief Medical Officers affirms: To achieve this level of autonomous practice and ensure the continued provision of high quality patient care, the integrity and quality of medical training are fundamental.

Doctors of all grades must make the patient their first concern, behaving in accordance with the values of the National Health Service². Training should be seen as an opportunity to cultivate the skills and attitudes necessary to deliver truly patient centred care. This requires the doctor in training to understand the patient holistically in a way that facilitates shared decision making, the delivery of empathic care, mediated through sensitive communication. Doctors in training should support the right of patients, the public and carers to be involved in decisions on how services are planned and delivered.

Consensus statement on the role of the doctor

Doctors ... must be capable of regularly taking ultimate responsibility for difficult decisions in situations of clinical complexity and uncertainty...

The doctor's role must be defined by what is in the best interest of patients and of the population served.

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Training and service provision are inextricably linked and, to ensure excellent and safe patient care, the two cannot and should not be separated. Training must realise doctors' potential to sustain, lead and improve the national healthcare system now and in the future and the working environment must value and facilitate training. Doctors in training are uniquely placed to identify problems in institutions and must be supported to raise concerns about clinical care and training to safeguard patient safety.^{34,5}

Doctors in training are learners, employees and medical professionals. These roles each carry with them particular responsibilities. As medically qualified professionals they must fully comply with all elements of the GMC's Good Medical Practice ⁵ and behave as a medical professional in all their actions and relationships. As employees they have legal and contractual responsibilities to comply with local and national employment requirements and be aware of organisational priorities to ensure the effective operation of the whole system. All doctors work in teams and training should enable them to develop the ability to be an effective member of the multi-disciplinary team. As learners doctors in training have to take a personal responsibility for their own professional development in line with the requirements of their training bodies.

Successive independent inquiries and

numerous surveys 'have highlighted the major difficulties within medical training which have the potential to undermine the future provision of high quality and safe patient care' ⁶

This Charter has been developed by the Academy Trainee Doctors Group as part of the Shape of Training Review and in line with its aims. It defines the guiding principles for the delivery of and participation in medical training across the four nations of the United Kingdom, building on the Charter for Medical Training, developed by the Royal College of Physicians of Edinburgh.⁶ The charter was published as part of the final report of the Shape of Training review of postgraduate medical education and training[¬] which was sponsored by the General Medical Council, Conference of Postgraduate Medical Deans of the UK (COPMeD), Health Education England, the Medical Schools Council, NHS Scotland, NHS Wales and the Northern Ireland Department of Health, Social Services and Public Safety.

The Value of the Doctor in Training articulates the wider value of postgraduate medical training, providing a practical foundation to ensure the highest standard of doctors' training and quality of care.

Priorities are the need to ensure:

- the appropriate balance between service provision and learning
- adequate induction, supervision and continuing support
- freedom from bullying and harassment
- leadership and management experience

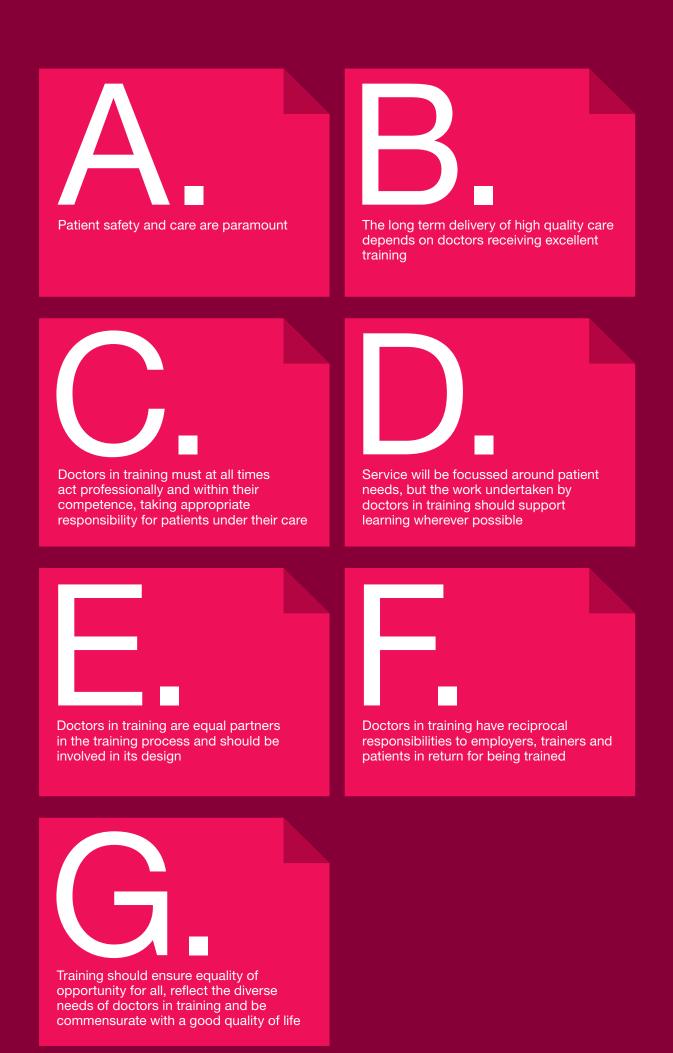


"The Value of the Doctor in Training articulates the wider value of postgraduate medical training, providing a practical foundation to ensure the highest standard of doctors' training and quality of care."

Guiding Principles

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Commitments within training

Doctors in training, trainers, employers, Colleges and Faculties, Deans and others concerned with training should make the following nine commitments for medical training

01 Safety and Quality of Care

- assigned appropriate duties, workload and work patterns to ensure patient safety and quality care
- directed to work at a level suitable to their competence and experience, seeking assistance and being supervised where appropriate
- actively encouraged to raise concerns about patient care and are protected from victimisation as a result of speaking out⁵
- encouraged to develop and contribute actively to quality assurance and improvement initiatives

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Responsibilities to patients and the service

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- recognise patients as partners with whom decisions are made on shared basis
- maximise the safety of patients and staff, through appropriate handover, completing mandatory training, following relevant guidelines, reporting incidents, informing employers of any GMC referrals and looking after their own health
- always treat patients, carers and staff with respect and dignity
- be able to work effectively with other professionals to deliver multi-disciplinary care
- ensure that they comply with employment requirements and procedures, providing relevant information promptly to employers where necessary

03 Support and development

- have access to pastoral support, particularly for those in difficulty
- be encouraged to speak out about bullying, with robust and proportionate mechanisms to resolve problems identified and with support for all staff involved
- be provided with access to meaningful career guidance and support through the Colleges and deaneries/Local Education and Training Boards
- establish a training agreement with their educational supervisor, scheduling and attending relevant review meetings in line with an agreed personal development plan
- discuss problems with the training process or their personal development with their accessible educational supervisor or training programme director

04 Recruitment and induction

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- Processes for recruitment, selection and appointment must be open, fair, reliable and cost-effective
- Detailed information regarding training posts is available at the time of application and up to date information about competition ratios and quality of training should be readily available
- Training capacity should be based on accurate workforce planning
- Comprehensive induction both to the hospital and the clinical environment should be completed in a timely way in partnership between employers and doctors in training ⁸
- Doctors in training should be kept informed about upcoming posts as they rotate within a programme and supported with adequate induction to ensure that they are prepared for the transitions between posts

05 The relationship between training and service

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Working patterns must comply with the European Working Time Directive and should allow a reasonable work-life balance

- receive adequate time for clinical and nonclinical training
- have their training needs and the needs of the service considered in parallel, recognising the importance of developing clinical competencies through on-the-job training, while maintaining safe, seamless patient care
- have access to sufficient breadth and depth of clinical work to enable them to achieve and maintain the clinical competencies necessary to develop as clinicians
- be supported in actively monitoring and accurately documenting working patterns

- have their preferences taken in to account when assigning rotations, but should recognise it is not always possible to accommodate choices due to the needs of the service or others' training
- be active partners in reviewing training quality and designing improvements in training provision
- have elected representation in relation to education and service through employers and relevant professional and training bodies, working with them to resolve differences



- be supported to pursue relevant out of programme experience in a way that is coordinated to maintain a safe service and that safeguards others' training
- be able to gain enhanced competencies across a wide range of non-clinical fields, including research, leadership and education
- have equality of access to less than full time training across all specialities, including job sharing arrangements and additional support if required
- demonstrate professionalism through a flexible and responsive approach to the demands of service, particularly out of hours cover

08 Ensuring high quality training

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Trainers should be selected and appropriately trained, with a job plan designed to support this role

- engage with the GMC, including completion of the annual National Training Survey and ensuring that they meet revalidation requirements
- proactively participate in the process of training, utilising learning tools, maintaining a portfolio and undertaking the required assessments
- are able to access a range of relevant high quality, targeted educational events, appropriate to their level of training

09 Assessment and curricula

- be assessed using robust, reliable and fair formative and summative assessments developed by the Colleges and approved by the GMC
- progress by achieving defined competencies and standards set by the Colleges and specialist societies, who ensure that curricula are updated to reflect innovations and match clinical practice
- receive regular, constructive feedback during training and at formal appraisal and take forward agreed action plans for development issues with suitable support
- be responsible for registering for training and ensuring that relevant bodies are kept updated about any significant changes in personal circumstance
- seek meaningful feedback from colleagues, patients and carers about their communication skills and attitudes, developing reflective skills to improve practice

References

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